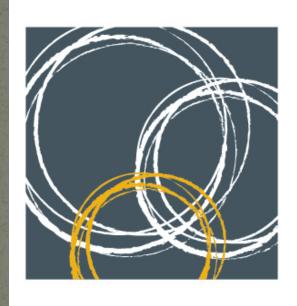
# MERIDIAN DEVELOPMENT CORPORATION 2014 Annual Report



# MERIDIAN development corp.

**REVIVE • RENEW • REDEFINE** 

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### **EXECUTIVE SUMMARY**

To the Wonder Filled People who Care about Meridian:

It is not by accident you are reading this report. You, like many of us, are a believer in this community. We are blessed to either work, live or play in Meridian, and the future is so bright. This is not by accident that Meridian is a great place, rather, it is due to a dedicated core group of individuals and teams of people. The Meridian Development Corporation is just one of those core groups, and we have done some pretty exciting things in the years past, including this past year.

Just recently we have had exciting projects that the community is starting to recognize. For starters, for those youth going to school in our area, we have a new "Historical Walking Tour". Not only do Meridian third grade students get to enjoy this unique cultural experience in our community, but anyone walking around downtown will recognize the new bright red sidewalk stamps indicating historical markers. In partnership with the city, we have a cultural heritage that can continue for many years to come.

Speaking of children, you may have also noted some new art in the downtown core. The signal box on the main intersection in downtown is now wrapped by a youth artist's design, filled with color and imagination. This art sponsorship (in conjunction with the Meridian Arts Commission) will soon be heading to a street corner near you, as we continue our growth/impact of art and children's pride in the community.

More so, you may have even attended an event or two this past year with The Treasure Valley Children's Theatre! One of my daughters was an active participant in this past summer's "Frozen" plays. This is but one of a multitude of children's theatrical activities occurring in the downtown, with much thanks to the MDC's ability to sponsor a space for a non-profit organization to have an impact on the community. This is gaining so much excitement, and even growing into more "yet to come" opportunities with performing arts in the downtown.

We aren't just dedicated to children and art, but to businesses, culture, and beyond. I would like to just highlight a few other activities the MDC has either been involved with or created:

Branding of Downtown (in conjunction with the Meridian Chamber of Commerce)

Wayfinding and Signage Master Plan and Implementation

Strategic Planning for Pine Avenue Developments (pedestrian, vehicular, and gateway)

Master Plan for Historical Lighting on Main Street and Design for the first phase

Main Street Improvements - Islands

Participation in the new Downtown Business Association

Downtown Tree Partnership

Concerts on Broadway Partnership

Participation in the Steering Committee Leading the Conference Center, Hotel and Performing Arts Potential Development

The City of Meridian is one of the greatest in the country, as it is regularly being noted in publications nationwide. That is why are here putting our energy into these efforts. We care, and it has been the result of a long-term vision being implemented in a variety of ways. The roles and responsibilities of an urban renewal agency are but one of those manners, one in which you find this report being dedicated. Years of strategic planning have been developing a vision towards what our city urban renewal agency district can become. This vision is one that has been developed by the stakeholders and is implemented in a way that will inspire positive outcomes for years to come.

Without focus and direct attention on attaining the goals of importance, we will simply be bobbers floating in an ocean of potential. Well for me, and for those of us at the MDC, and for many I speak with on a daily basis, we will not leave the success of our city to the currents... instead, we want to be a speed boat racing towards the goals that we set as valued and important.

Thank you for your interest, we value your time, and we invite you to jump on board with us for many more years of continued success! Best Wishes,

# **BOARD OF COMMISSIONERS**

A nine member Board of Commissioners makes up the Meridian Development Corporation. The Commissioners are appointed by the Meridian Mayor and City Council for rotating three-year terms.

#### 2014 LEADERSHIP:

- Jim Escobar Chairman
- Dan Basalone Vice Chairman
- Dave Winder Secretary/Treasurer

### **2014 BOARD MEMBERS:**

- Mayor Tammy de Weerd
- Meridian Council Member Keith Bird
  - Eric Jensen
  - Callie Novak
  - Kit Fitzgerald
  - Calvin Barrett

# **BOARD OF COMMISSIONER MEETINGS**

The Meridian Development Corporation meetings are scheduled for the second Wednesday of the month at 7:30am and the fourth Wednesday of the month at 4:00pm unless otherwise publicly noticed.

Meetings are held at the Meridian City Hall in the North Conference Room on the main floor at 33 East Broadway Avenue in Meridian.

MDC also has a variety of subcommittees focusing on specific projects or initiatives. Stakeholder participation is not only welcome but actively encouraged. All board and subcommittee meetings are open to the public and are posted on <a href="https://www.meridiandevelopmentcorp.com">www.meridiandevelopmentcorp.com</a>. For more information, please contact Ashley Squyres, MDC Administrator at meridiandevelopmentcorp@gmail.com.

# DOWNTOWN INVESTMENT, PARKING

Parking has been a key initiative of MDC for the past few years. In continuation of this effort, in 2014:

\* MDC created new parking spaces on the south side of Broadway Avenue, between East Second and East Third Streets. This parking allows for additional opportunities for downtown business owners and their employees along with patrons.

\*MDC continues to work with the City of Meridian to remove any perceived barriers to redevelopment relating to parking.

\*MDC restriped a portion of Meridian's downtown core to create additional onstreet public parking spaces, particularly north of Pine Avenue.

\*MDC finalized a partnership agreement with the Masonic Temple Lodge to create additional public parking opportunities at East Second Street and Idaho Avenue.



# DOWNTOWN INVESTMENT, STREETSCAPE IMPROVEMENT PROGRAM

Over the past two years, MDC has been working towards a streetscape improvement plan for Main Street. The goal of the plan is to create Main Street as a vital public space that serves the needs and priorities of the community. The ultimate outcome will be a street with safe sidewalks; well-marked crosswalks; widened sidewalks at corners; accommodations for parking; the incorporation of bikes into the street system and roadways that accommodate automobile traffic but encourage appropriate speeds.

In 2014, MDC completed a first phase streetscape design with the focus centered on the two blocks between South Broadway Avenue and Pine Street. This first phase will include constructing midblock traffic islands in each of the two blocks, aligning with the alleyways. The project will also include installation of historic lights on both sides of the street that will match other historical lighting found in downtown.

The construction and the intent of the islands is to create a visually pleasing aesthetic for downtown Meridian and allowing for residents and patrons to have that "you have arrived" moment into Old Town.

The first phase project will be completed in 2015.



# DOWNTOWN INVESTMENT, WAYFINDING AND SIGNAGE PROGRAM

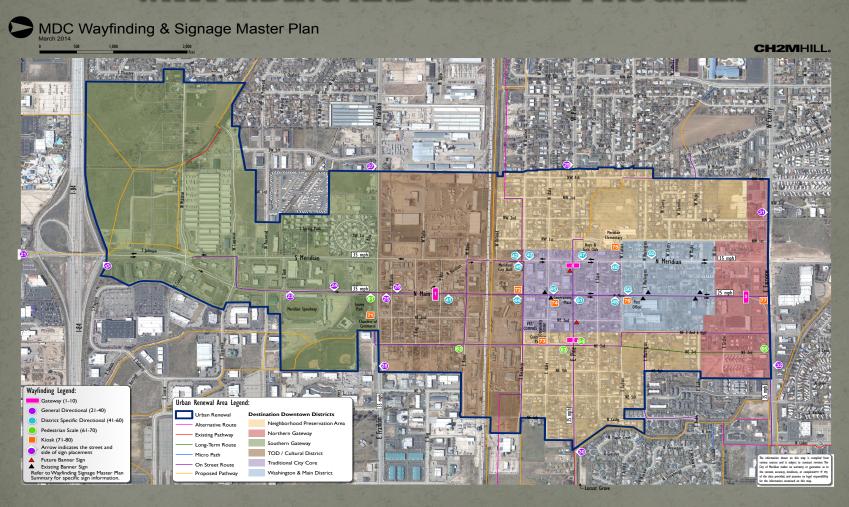
MDC has worked diligently over the course of the past two years to begin and create a formal wayfinding and signage program in downtown Meridian.

2013 saw the installation of the first business directory kiosk located on the southwest corner of Main Street and South Broadway Avenue in front of Meridian City Hall. In 2014, the installation of two additional kiosks were installed in Generations Plaza and on the northeast corner of Main Street and Carlton Avenue in front of the Post Office.

In 2014, MDC continued work with a wayfinding consultant to create a master wayfinding and signage effort for the entire MDC district which includes entrance signage, vehicular and pedestrian-oriented directional signage, additional kiosk locations, additional Destination: Downtown banner locations and other forms of communicating to downtown patrons.

The master wayfinding and signage plan was adopted by the MDC board in April 2014. The next step in implementation of the master plan was to undergo the branding process for downtown Meridian to develop a logo and tagline. This process began in June 2014 and is expected to conclude in early 2015.

# DOWNTOWN INVESTMENT, WAYFINDING AND SIGNAGE PROGRAM



# DOWNTOWN INVESTMENT, DOWNTOWN BRANDING

In June 2014, MDC engaged a consultant to assist in the next steps of implementation of the recently adopted master wayfinding and signage plan.

Along with a robust public outreach effort, the consultant created a communication and branding assessment. The purpose of this assessment will assist MDC and the consultant in the creation of elements that provide a visual connection and attraction to downtown Meridian.

Once finalized, these elements will be used on all signage and will be threaded through all materials connected with the downtown. The final materials are expected to be adopted in early 2015, will based on key touch points related to critical target demographics, specifically millennials.

Stay tuned!

# DOWNTOWN PARTNERSHIP, TREASURE VALLEY CHILDREN'S THEATRE

In 2014, MDC continued its partnership with the Treasure Valley Children's Theatre at its 703 North Main Street building. The addition of TVCT into Meridian's downtown core has brought a tremendous energy into downtown Meridian.

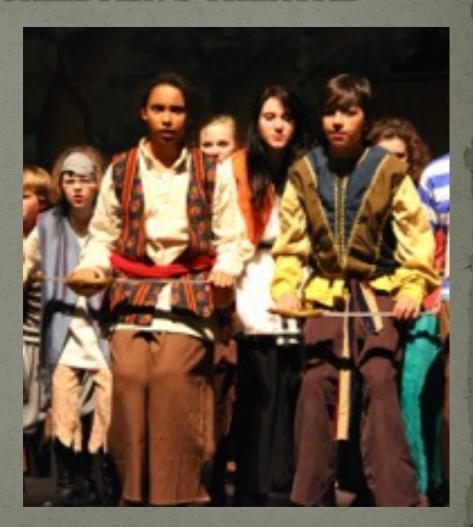
In 2014:

\*640 (unduplicated) students enrolled in TVCT training programs (718 attendees overall)

\*The TVCT adult acting company reached approximately 3,000 audience members through four season shows, two of which toured the valley

\*75 youth participated in Treasure Valley Youth Theater programs in 2014

\*Treasure Valley Youth Theatre shows reached an estimated 2,000 audience members in 2014



# DOWNTOWN PARTNERSHIP, CITY OF MERIDIAN PARKS DEPARTMENT



In 2014, MDC continued its annual contribution of \$25,000 towards a partnership with the City of Meridian's Parks and Recreation Department. The monies that MDC contributed in 2014 were utilized towards seven new trees, the new tree grates, the root barrier for the trees and installation of each of the trees.

# DOWNTOWN PARTNERSHIP, CITY OF MERIDIAN HISTORIC PRESERVATION COMMISSION

The Meridian Historic Walking Tour is an absolute asset to the City of Meridian. The interactive design allows an individual to experience the past of a historic property not only through interpretive signage but also through historic photos and videos provided by an area expert. These videos paint a colorful picture of Meridian's early residents and it is through these stories that early Meridian comes to life.

The West Ada School District became involved with the Walking Tour project shortly following the launch event in 2014. The Meridian Historic Walking Tour was adopted as part of the third grade curriculum for all Meridian students.

Through a partnership and grant funded by MDC, all third grade Meridian students will receive bussing to take the Walking Tour as part of a classroom field trip. These students have the opportunity to receive docent guided tours of Pine Street School and Meridian City Hall before venturing out onto the streets to take the tour. These students will have the opportunity to witness the work completed by other area children providing a real-life example of success. Connecting our third graders with their past is crucial to the development of a long-term love for history and preservation in Meridian.



# DOWNTOWN PARTNERSHIP, CITY OF MERIDIAN ARTS COMMISSION

#### Concerts on Broadway:

Meridian City Hall's outdoor plaza comes alive with music every summer with the annual Concerts on Broadway series provided by the Meridian Arts Commission. In 2014, MDC proudly continued its partnership with the Commission to help sponsor the four concert series.

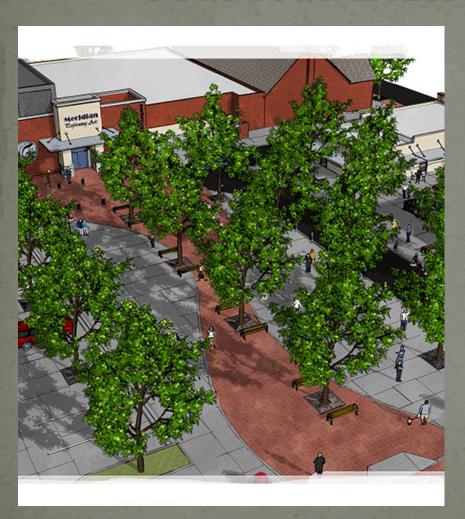
#### **Utility Box Art Wraps:**

Art wraps are an inexpensive, yet impactful way to bring art to the pedestrian and the downtown patron. These wraps are utilized in many communities.

In 2014, the Meridian Arts Commission installed its first art wrap on a utility box located on the southwest corner of Pine and Main Street in front of the Church of the Harvest. Late in 2014, MDC agreed to partner with the Arts Commission to assist in funding additional art wraps that will be installed in 2015.



# DOWNTOWN INITIATVES, DOWNTOWN MULTI-PURPOSE CENTER



The Meridian community, including the Meridian Chamber of Commerce, MDC, and the City of Meridian, is exploring a potential project that includes a performing arts center, a conference center and a potential companion hotel, all to be located in Meridian's downtown core.

A feasibility study began in late 2014 with a final report and recommendations to be presented in early 2015.

Stay tuned for more on this exciting project!

### COMING IN 2015

2015 for MDC includes the following projects and initiatives for the Meridian Development Corporation:

- Nine Mile Floodplain Study: A continuation of coordination with the City of Meridian's Floodplain Administrator, Nampa-Meridian Irrigation District and the Corp of Engineers to determine potential opportunities to reduce the Nine Mile Floodplain impact for MDC property owners. It is anticipated that the federal government will release their draft study in early-2015 for public comment. MDC will play a strong role in working to reduce the floodplain boundary.
- Wayfinding and Signage Program: The continued implementation of a wayfinding and signage master plan is a key initiative for MDC in 2015.
- Branding: The adoption and implementation of an overall branding program for downtown Meridian.
- Meridian Downtown Multi-Purpose Center: To continue engagement with the various partner entities and stakeholders as to the next steps for this important potential project.
- Legislative: To continue working in concert with the legislative community to ensure the protection of urban renewal agencies and their ability to provide investment into strategic geographical target areas in their communities to encourage additional investment by the private sector.
- Streetscape Program: The continuation to collaborate with the City of Meridian and downtown business and property owners on the priorities for downtown and to continue block by block transformations that include: street trees, historic lighting, construction or reconstruction of sidewalks and bike lanes where feasible. Key priorities for MDC in 2015 is the construction of islands and historic lights on Main Street between Broadway and Pine; the extension of sidewalk on West First Street between Broadway and Pine and the beginning of design collaboration with ACHD and the City of Meridian on the overall improvements for Pine Avenue between Meridian and Locust Grove Roads.
- Downtown Parking: To continue working with stakeholders to determine: on-going, short-term, and long-term goals for downtown parking.
- Meridian Downtown Economic Development Partnership: The continuation of a formal collaboration between MDC, the city of Meridian, ACHD, the Meridian Downtown Business Association and the Meridian Chamber of Commerce to address opportunities, initiatives and projects that are of interest to all.
- Public Involvement: The foresight to continue to look towards collaborating with new and existing business owners to create continued opportunity in downtown Meridian.

### IN CONCLUSION

Meridian Development Corporation is committed to public service, to the fiscally responsible use of urban renewal dollars and to public transparency. The following are links to MDC efforts of public and stakeholder interest:

MDC Website:

MDC Contact Information:

Ashley Squyres

MDC Administrator

Email: meridiandevelopmentcorp@gmail.com

Phone: 208.477.1632

Mailing Address: 33 East Broadway Avenue, Meridian, Idaho 83642

# APPENDIX A

FY2014 MDC Annual Audit



November 25, 2014

To the Members of the Board of Commissioners Meridian Development Corporation Meridian, Idaho

We have audited the financial statements of Meridian Development Corporation (MDC), a component unit of the City of Meridian, Idaho, for the year ended September 30, 2014. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards* as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated September 22, 2014. Professional standards also require that we communicate to you the following information related to our audit.

#### **Significant Audit Findings**

#### **Qualitative Aspects of Accounting Practices**

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by MDC are described in Note 1 to the financial statements. As described in Note 1 to the financial statements, MDC changed accounting policies related to deferred financing costs by adopting Statement of Governmental Accounting Standards (GASB Statement) No.65, *Items Previously Reported as Assets and Liabilities*, in 2014. Accordingly, the cumulative effect of the accounting change is reported in the notes of the financial statements.

We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

The financial statement disclosures are neutral, consistent, and clear.

#### **Difficulties Encountered in Performing the Audit**

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. The following misstatements were detected as a result of our audit procedures and were not corrected by management. Management has determined the effects of the misstatements are immaterial to the financial statements as a whole.

• As described in Note 1 to the financial statements, MDC changed accounting policies related to deferred financing costs by adopting Statement of Governmental Accounting Standards (GASB Statement) No.65, *Items Previously Reported as Assets and* Liabilities. This required the removal of all bond issuance costs to Net Position. The total activity associated with this activity that was expensed was \$5,058.

#### **Disagreements with Management**

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### **Management Representations**

We have requested certain representations from management that are included in the management representation letter dated November 25, 2014.

#### **Management Consultations with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### **Other Matters**

We applied certain limited procedures to Management's Discussion and Analysis and Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund, which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

This information is intended solely for the use of the Board of Commissioners and management of Meridian Development Corporation and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

Side Sailly LLP Boise, Idaho



Financial Statements September 30, 2014

# Meridian Development Corporation

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#### **Independent Auditor's Report**

Members of the Board of Commissioners Meridian Development Corporation, a component unit of the City of Meridian, Idaho Meridian, Idaho

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities and major fund of Meridian Development Corporation, (MDC), a component unit of the City of Meridian, Idaho, as of and for the year ended September 30, 2014, which collectively comprise MDC's basic financial statements as listed in the table of contents.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Meridian Development Corporation, as of September 30, 2014, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued a report dated November 25, 2014 on our consideration of MDC's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That reports is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering MDC's internal control over financial reporting and compliance.

Sak Sailly LLP Boise, Idaho

November 25, 2014

This section of the Meridian Development Corporation's (MDC or Corporation) annual financial report presents management's discussion and analysis of MDC's financial performance during the year ended September 30, 2014. Please use this information in conjunction with the information furnished in MDC's financial statements.

#### **Financial Highlights**

- Fiscal year 2014 is the eleventh full year that MDC has collected property tax. Property tax is MDC's principal source of revenue. Property tax collections decreased by approximately \$41,000 or 5.6% from fiscal year 2013 to fiscal year 2014.
- The total assets of MDC exceeded its liabilities and deferred inflows at September 30, 2014 by \$1,358,101. Of the total net position, \$582,059 is net investment in capital assets. The remaining net position of \$776,042 is restricted to meet the Corporation's on-going obligations. This is an decrease of \$23,747 from net position of \$1,381,848 at September 30, 2013.

#### **Overview of the Financial Statements**

This annual report consists of five parts – management discussion and analysis, the government-wide financial statements, fund financial statements, notes to the financial statements, and required supplementary information.

#### **Government- Wide Financial Statements**

These statements report information about all of the operations of MDC using accounting methods similar to those used by private sector companies. These statements are prepared using the flow of economic resources measurement focus and accrual basis of accounting. The current year's revenues and expenses are recorded as transactions occur rather than when cash is received or paid.

The government-wide financial statements are divided into two categories:

Statement of Net Position – Reports all of MDC's assets and liabilities with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the entity is improving or deteriorating.

Statement of Activities – Reports all of the Corporation's revenues and expenses for the year by function. MDC currently only has one function, the administrative function.

#### **Fund Financial Statements**

The Fund financial statements provide information about an entity's major funds. MDC only has one fund. Funds may be required by law or may be established by the MDC Board of Commissioners.

Governmental Funds: Governmental fund financial statements focus on short-term inflows and outflows of spendable resources, an accounting approach known as the flow of current financial resources measurement focus and the modified accrual basis of accounting. Information provided by these statements provides a short-term view of what resources will be available to meet needs.

MDC has one governmental fund:

<u>General Fund</u>: The general fund is the general operating fund of MDC. Income is derived primarily from property tax.

#### **Notes to the Financial Statements**

The notes provide additional information that is necessary to fully understand the data presented in the government-wide and fund financial statements.

#### **Required Supplementary Information**

This section has information that further explains and supports the information in the financial statements by including a comparison of the Corporation's budget data for the year.

#### FINANCIAL ANALYSIS OF MERIDIAN DEVELOPMENT CORPORATION AS A WHOLE

#### **Net Position**

Net Position measures the difference between what the entity owns (assets) versus what the entity owes (liabilities). At September 30, 2014, MDC's combined assets exceeded liabilities and deferred inflows by \$1,358,101.

The following statement is condensed from the Statement of Net Position.

	2014	2013
Current Assets Capital Assets	\$ 1,739,755 1,385,079	\$ 1,606,659 1,439,016
Total Assets	3,124,834	3,045,675
Current Liabilities Long Term Liabilities	166,495 715,886	852,944 810,883
Total Liabilities	882,381	1,663,827
Deferred Inflows	884,352	
Total liabilites and deferred inflows	1,766,733	1,663,827
Net Position Net Investment in Capital Assets Restricted	582,059 776,042	533,858 847,990
Total Net Position	\$ 1,358,101	\$ 1,381,848

#### **Changes in Net Position**

During the year, MDC's financial position decreased by \$23,747. This compares with the prior year increase in financial position of \$248,042.

The following condensed financial information was derived from the government-wide Statement of Activities and shows how MDC's net position changed during the year.

	2014			2013
General Revenues Property tax Interest Other Revenues	\$	689,361 752 5,999	\$	730,286 752 6,700
Total general revenues		696,112		737,738
Program Revenues		4,327		5,052
Total Revenues		700,439		742,790
Expenses Administrative Interest on long-term debt  Total Expenses		691,092 33,094 724,186		458,044 36,704 494,748
Change in Net Position		(23,747)		248,042
Net Position Beginning of year		1,381,848		1,133,806
End of year	\$	1,358,101	\$	1,381,848

From fiscal year 2013 to fiscal year 2014, the MDC's tax increment financing decreased by .23%. Tax increment financing is the tax on the difference between the market value in the base year – the year the urban renewal agency is established – and each subsequent year.

#### FINANCIAL ANALYSIS OF MDC'S FUNDS

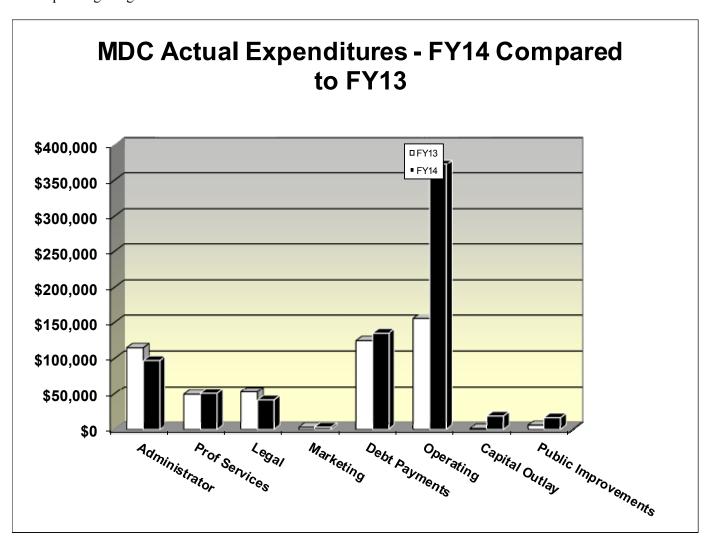
#### **Governmental Fund**

Fiscal year 2014 was the eleventh full year that MDC received property tax revenue. During its initial organization years, fiscal year 2002 and fiscal year 2003, MDC received contributions from the City of Meridian. At September 30, 2014 the fund balance was \$728,099 as compared to \$790,596 at September 30, 2013. Of the fund balance, \$10,002 is nonspendable and \$718,097 is restricted. Fund balance decreased in fiscal year 2014 due to normal operating expenditures exceeding tax revenues.

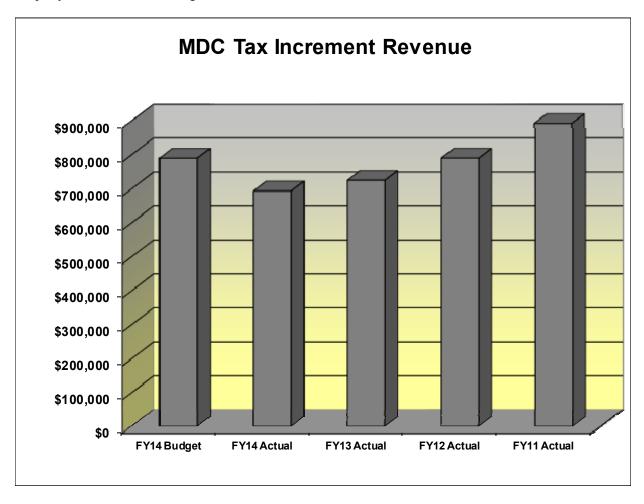
#### **Budgetary Highlights**

There were no amendments made to the original fiscal year 2014 budget. MDC budgeted \$80,000 in capital outlay for building improvements. Streetscape costs and other costs were budgeted as capital outlay. Total capital outlay was \$18,981. As an end result, actual capital outlay expenditures and operating expenses were under budget.

MDC does not have any employees and relies on professional service contracts for the administrator, legal, and marketing, etc. 32% of actual operating expenditures were for professional service contractors. MDC spent 68% of its operating budget.



Property tax revenue was budgeted to be \$790,000; actual tax collected was \$693,754.



#### **Capital Asset and Debt Administration**

#### **Capital Assets**

At the end of fiscal year 2013, MDC's total capital assets were \$1,439,016. At the end of fiscal year 2014, capital assets had decreased to \$1,382,517, including \$845,067 in land, \$579,710 in buildings, \$105,495 in equipment, \$18,981 in building improvements, \$180,161 in intangibles and \$346,897 in accumulated depreciation. Intangible assets include the Downtown Master Plan, the 3D Modelling, and the MDC website. See Note 5 for further explanation of the changes in capital assets.

#### **Long-Term Debt**

During Fiscal Year 2011, MDC took out two new promissory notes with Washington Trust Bank, totaling \$2,850,000. These notes payable were incurred in order to complete the building to be sold as condominium and office space units. The first note was for \$1,576,000 and matured on March 5, 2012 and was paid in full when the building was sold. The second note was for \$1,274,000 and matures on March 5, 2022. Proceeds from the sales of the units were used to repay principal and interest on these notes. As of September 30, 2014, the balance on the remaining note was \$803,020. See Note 6 for further explanation of the changes in long-term debt.

#### Fiscal Year 2014 Budgetary Considerations

For fiscal year 2014, MDC will continue downtown rehabilitation efforts by purchasing properties for redevelopment and parking and by participating in a variety of community downtown projects and programs. MDC will partner with the City of Meridian for downtown decorations, help fund public art and the split corridor lighting, and assist businesses with streetscape and façade improvements.

Property tax revenue is expected to be higher than the amount collected in fiscal year 2014.

Since its formation in fiscal year 2002, MDC has gone from a \$15,000 budget to approximately \$1.1 million in fiscal year 2014.

#### **Requests for Information**

This report is designed to provide a general overview of Meridian Development Corporation's finances for our citizens and customers. If you have questions about this report or need additional financial information contact the Finance Office: 3215 S. Canonero Way, Boise, ID 83709. Phone 208-724-4182.

#### Meridian Development Corporation Statement of Net Position and Governmental Fund Balance Sheet September 30, 2014

Assets	General Fund	Adjustments Note 2	Statement of Net Position
Current Assets Cash and cash equivalents, unrestricted Miscellaneous receivable Property tax receivable Deliquent property taxes receivable Prepaids and other receivables	\$ 782,222 7,037 899,588 47,943 2,965	\$ - - - - -	\$ 782,222 7,037 899,588 47,943 2,965
Total current assets	1,739,755		1,739,755
Total current assets	1,739,755		1,739,755
Non Current Assets Capital assets, not subject to depreciation and amortization Capital assets, subject to depreciation and amortization Less accumulated depreciation	- -	845,067 884,347 (344,335)	845,067 884,347 (344,335)
Total assets	\$ 1,739,755	\$ 1,385,079	\$ 3,124,834

	General Fund	Adjustments Note 2	Statement of Net Position
Liabilities			
Current Liabilities			
Accounts payable	\$ 79,361	\$ -	\$ 79,361
Interest payable Note payable - current portion		87,134	87,134
Total current liabilities	79,361	87,134	166,495
Noncurrent Liabilities Note Payable - less current portion		715,886	715,886
Total liabilities	79,361	803,020	882,381
Deferred Inflows Unavailable revenues - property taxes	932,295	(47,943)	884,352
Total Liabilities and Deferred Inflows	1,011,656	755,077	1,766,733
Fund Balance/Net Position			
Fund Balance			
Nonspendable	10,002	(10,002)	-
Restricted	718,097	(718,097)	
Total fund balance	728,099	(728,099)	
Total Liabilities, Deferred Inflows and Fund Balances Net investment in capital assets Restricted	\$ 1,739,755	582,059 776,042	582,059 776,042
		\$ 1,385,079	\$ 3,124,834

Meridian Development Corporation Statement of Activities and Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances

Year Ended September 30, 2014

	General Fund		3		Statement of Activities		
Expenditures							
Office and operating expense	\$	403,727	\$	77,976	\$	481,703	
Professional services, surveys, and studies		189,596		-		189,596	
Public education and marketing		19,793		-		19,793	
Debt service		00.212		(00.212)			
Principal Interest		99,213 36,019		(99,213) (2,925)		33,094	
Capital outlay		18,981		(18,981)		33,094	
Capital Outlay		10,901		(10,901)		<u>-</u> _	
Total expenditures		767,329		(43,143)		724,186	
General Revenues							
General property tax revenue		693,754		(4,393)		689,361	
Interest earnings		752		-		752	
Other revenue		5,999		-		5,999	
Total general revenues		700,505		(4,393)		696,112	
Program Revenues							
Grant revenues		4,327				4,327	
Total revenues		704,832		(4,393)		700,439	
Excess (Deficiency) of Revenues							
over (under) Expenditures		(62,497)		38,750		(23,747)	
Net Change in Fund Balances/Net Position		(62,497)		38,750		(23,747)	
Fund Balance/Net Position,							
Beginning of year		790,596				1,381,848	
End of year	\$	728,099			\$	1,358,101	

#### **Note 1 - Summary of Significant Accounting Policies**

The Meridian Development Corporation (MDC) is a separate and distinct legal entity of the City of Meridian (City) created by state statute. The Commissioners for MDC are appointed by the Mayor and approved by the City Council. MDC provides urban renewal services for the citizens of the City.

The financial statements of MDC have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below.

The accounting and reporting policies of MDC relating to the funds included in the accompanying basic financial statements conform to generally accepted accounting principles applicable to state and local governments.

#### **Financial Reporting Entity**

MDC is included as a component unit of the City of Meridian, Idaho's financial statements. MDC provides urban renewal services to the City and its citizens. These statements present only the funds of MDC and are not intended to present the financial position and results of operations of the City of Meridian, Idaho in conformity with generally accepted accounting principles.

#### **Government-Wide and Fund Financial Statements**

The government-wide column of the financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

MDC is reported as a "Single Purpose Entity". This allows the government-wide financial statements to be combined with the fund-level financial statements.

#### Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide column of the financial statements is reported using the *economic resources measurement* focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund column of the financial statements is reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

MDC reports one major governmental fund:

General Fund - MDC is a general fund. General funds are used for all financial resources except those required to be accounted for in another fund.

#### **Capital Assets**

Capital assets are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$500 and an estimated useful life in excess of one year. All material fixed assets are valued at cost. Donated fixed assets are valued at their estimated fair value on the date donated. Capital assets are depreciated on the straight-line basis with the half-year convention over useful lives of 3 to 30 years.

#### **Property Taxes Receivable**

Property taxes are recognized as revenue when the amount of taxes levied is measurable, and proceeds are available to finance current period expenditures.

Available tax proceeds include property tax receivables expected to be collected within sixty days after year-end. Property taxes attach as liens on properties on January 1, and are levied in September of each year. Tax notices are sent to taxpayers during November, with tax payments scheduled to be collected on or before December 20. Taxpayers may pay all or one half of their tax liability on or before December 20, and if one half of the amount is paid, they may pay the remaining balance by the following June 20.

#### **Deferred Inflow of Resources and Unavailable Revenue**

Unavailable revenue is considered a deferred inflow of resources in accordance with the modified accrual basis of accounting for the fund financial statements. Deferred inflows of resources are measurable but do not represent available expendable resources for the fund financial statements for the fiscal year ended September 30, 2014. Since MDC is on a September 30 fiscal year end, property taxes levied during September for the succeeding year's collection are recorded as unavailable revenues at the MDC's year-end and recognized as revenue in the following fiscal year. Ada County bills and collects taxes for MDC.

#### Risk Management

As a component unit of the City of Meridian (City), MDC is exposed to various risks of loss related to theft of, damage to, or destruction of assets. The City, and MDC as a component unit, participates in a public entity risk pool, Idaho Counties Risk Management Pool (ICRMP), for property and liability insurance. The City's and MDC's exposure to loss from its participation in ICRMP is limited to the extent of their deductible only.

#### **Fund Balances**

The governmental fund financial statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the MDC is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact. All amounts reported as nonspendable at September 30, 2014 by MDC are nonspendable in form. This includes prepaid expenses of \$2,925 and miscellaneous receivables of \$10,002. MDC has not reported any amounts that are legally or contractually required to be maintained intact.

Restricted - This fund balance is constrained for a specific purpose and legally restricted by external parties, such as State or Federal agencies. MDC had \$718,097 in restricted fund balance at September 30, 2014.

Committed - This fund balance constraint is self-imposed by the Board of Commissioners Formal action is required by the Board of Commissioners to commit funds and must occur prior to year-end; however, the actual dollar amount may be determined in the subsequent period.

Assigned - This fund balance is intended for a specific purpose and the authority to "assign" is delegated to the Administrator. Formal action is not necessary to impose, remove or modify an Assigned Fund Balance.

Unassigned - This is the remaining fund balance that has no internal or external restrictions. Unassigned amounts are available for any purpose. Although there is generally no set spending plan, there is a need to maintain a certain funding level. The unassigned fund balance is commonly used for emergency expenditures or reserves needed to ensure cash flow.

On September 28, 2011, MDC developed and adopted a Fund Balance Policy with Resolution No. 11-021. This policy states that GASB refers to a minimum fund balance as a Stabilization Arrangement and MDC has established the practice of reserving 8% of the current year budget of tax revenues as the amount needed to reserve in order to ensure there is sufficient cash flow to maintain services between property tax receipts.

This Resolution states that it shall be the Policy of MDC that this reserve will be in the unassigned fund balance unless the Administrator designates otherwise. The policy also requires that the restricted, committed, assigned fund balances are to be expended first, followed by the unassigned, unless the Board of Directors approves to do otherwise through the budget process.

#### Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency between periods presented. The reclassifications had no impact on net position.

#### **Recently Issued and Adopted Accounting Pronouncements**

In March 2012, the GASB issued Statement No. 65, "Items Previously Reported as Assets and Liabilities". GASB Statement No. 65 establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities. This Statement is effective for periods beginning after December 15, 2012. MDC implemented it in fiscal year 2014. MDC fully expensed financing costs during fiscal year 2014 totaling \$5,058.

# Note 2 - Explanation of Differences Between the Governmental Funds Balance Sheet and the Statement of Net Position

"Total fund balances" in MDC's governmental fund may differ from the "net position" of the governmental activities reported in the Statement of Net Position as a result of the long-term economic focus of the Statements of Net Position versus the current financial resources focus of the governmental fund balance sheet.

Some of the property taxes receivable are not available to pay for current-period expenditures and, therefore, are deferred in the funds.	\$ 47,943
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	\$ 1,385,079
Long-term debt is not due and payable in the current period and, therefore, is not reported in the funds. All liabilities, both current and long-term are reported on the statement of net position.	\$ (803,020)

# Note 3 - Explanation of Differences Between Governmental Fund Operating Statements and the Statement of Activities

The "net change in fund balances" for governmental funds may differ from the "change in net position" for governmental activities reported in the Statement of Activities as a result of the long-term economic focus of the Statement of Activities versus the current financial resource focus of the governmental funds.

Some property tax revenue in the Statement of Activities that does not provide current financial resources is not reported as revenue in the funds.	\$ (4,393)
Governmental funds report capital outlay as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay (\$18,981) exceeded depreciation (\$72,918) in the current period.	\$ (53,937)
Deferred financing costs are reported as expense in Governmental funds. However, in the statement of activities, those costs were allocated over the life of the loans and reported as amortization expense. During Fiscal Year 2014 MDC implemented GASB 65 and fully expensed the remaining balance of deferred financing costs.	\$ (5,058)
Repayment of long-term debt expenditure in the governmental funds, but the repayment reduces long-term debt in the Statement of Net Position.	\$ 99,213
Interest expense accrued but not paid reported in the statement of activities does not require the use of current financial resources and therefore is not reported as expenditures in governmental funds.	\$ 2,925

#### Note 4 - Deposits – Custodial Credit Risk

#### **Cash and Cash Equivalents**

As of September 30, 2014, the carrying amount and account balance of the checking account was \$5,832 and \$9,039 respectively. As of September 30, 2014, the carrying amount and account balance of the money market account was \$776,389. \$535,429 was uninsured and uncollateralized as of September 30, 2014. Cash is held in custody of The Washington Trust Bank in MDC's name.

**Note 5 - Capital Assets** 

Changes to capital assets are as follows:

	(	alance Oct. 1, 2013	Additions				sfers	Balance Sept. 30, 2014		
Governmental Activities:										
Capital assets, not depreciated:										
Land	\$	845,067	\$	-	\$	-	\$		\$	845,067
Total capital assets,										
not depreciated		845,067		-				-		845,067
Capital assets, depreciated:										
Buildings		579,710		18,981		_		_		598,691
Equipment		105,495		, -		-		-		105,495
Intangibles		180,161		-		_		_		180,161
Total capital assets,										
depreciated		865,366		18,981		-		-		884,347
Less accumulated depreciation										
Buildings		(80,095)		(19,956)		-		-		(100,051)
Equipment		(64,430)		(16,150)		-		-		(80,580)
Intangibles		(126,892)		(36,812)		-		_		(163,704)
T 4 1 1 4 1 1 1 4 1 1 1 1 1 1 1 1 1 1 1		(271 417)		(72.010)						(244.225)
Total accumulated depreciation		(271,417)		(72,918)						(344,335)
Total net capital assets,										
depreciated		593,949		(53,937)		-		-		540,012
Governmental activities capital										
assets, net	\$ 1	,439,016	\$	(53,937)	\$	-	\$	_	\$	1,385,079

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#### **Note 6 - Changes in Long-Term Debt**

During fiscal year 2011, MDC obtained two promissory notes, totaling \$2,850,000, with Washington Trust Bank. These notes payable were incurred in order to complete a building to be sold as condominium and office space units. The first note was for \$1,576,000 and matured on March 5, 2012. The second note was for \$1,274,000 and matures on March 5, 2022. Proceeds from the sales of the units were used to repay the first note in total and a portion of the second note.

The following is a summary of changes in debt of MDC for the year ended September 30, 2014.

	Balance Oct. 1, 2013	Debt Issued Debt Retired			Balance Sept. 30, 2014		
Governmental Activities: Note Payable - Building	\$ 902,233	\$		\$	(99,213)	\$	803,020
Governmental activities liabilities	\$ 902,233	\$		\$	(99,213)	\$	803,020

Maturities of the note payable are as follows for the years ended September 30:

		Principal		Interest		Total	
	2015 2016	\$	87,134 98,727	\$	27,234 26,101	\$	114,368 124,828
	2017		102,638		22,192		124,830
	2018 2019		106,703 110,928		18,127 13,901		124,830 124,829
	2020-2022		296,890		29,054		325,944
Totals	:	\$	803,020	\$	136,609	\$	939,629

#### **Note 7 - Related Party Transactions**

MDC partners with the City of Meridian for various downtown improvements. During the fiscal year, total expenditures were \$42,712.

#### **Note 8 - Line of Credit**

MDC has entered into a revolving line of credit with Washington Trust Bank that provides for available borrowings up to \$100,000. The agreement matures on July 30, 2015. Borrowings under the line of credit bear variable interest rate at 3.25% per annum. There were no amounts outstanding on the line as of September 30, 2014. Borrowings under the line of credit are subject to certain covenants and restrictions on indebtedness and dividend payments.



Required Supplementary Information September 30, 2014

# Meridian Development Corporation

### Meridian Development Corporation

Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund Year Ended September 30, 2014

	Budgeted	Amounts	A 1	Variance
	Original	Final	Actual Amounts	With Final Budget
Revenues				
General property tax revenue	\$ 790,000	\$ 790,000	\$ 693,754	\$ (96,246)
Interest earnings	500	500	752	252
Other revenue			10,326	10,326
Total revenues	790,500	790,500	704,832	(85,668)
Expenditures				
Office and operating expense	576,140	576,140	403,727	172,413
Professional services,				
surveys, studies	214,100	214,100	189,596	24,504
Public education				
and marketing	67,252	67,252	19,793	47,459
Debt service				
Principal	90,830	90,830	99,213	(8,383)
Interest	34,000	34,000	36,019	(2,019)
Capital Outlay	80,000	80,000	18,981	61,019
Total expenditures	1,062,322	1,062,322	767,329	294,993
Net change in fund balances	(271,822)	(271,822)	(62,497)	209,325
Fund Balance,				
Beginning of year	690,856	690,856	790,596	99,740
End of year	\$ 419,034	\$ 419,034	\$ 728,099	\$ 309,065

#### **Budgets and Budgetary Accounting**

MDC follows these procedures in establishing the budgetary data reflected in the financial statements:

Prior to September 1, the members of the Board of Commissioners and the contract administrator prepare a proposed operating budget for the fiscal year commencing on October 1. The operating budget includes proposed expenditures and the means of financing them.

Public hearings are conducted at City Hall to obtain taxpayer comments.

Prior to October 1, the budget is legally enacted through passage of an ordinance.

Budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP) for the general fund. All annual appropriations lapse at fiscal year-end. Revisions that alter the total expenditure appropriation of any fund must be approved by the Board of Commissioners. State law does not allow fund expenditures to exceed fund appropriations.

Formal budgetary integration is employed as a management control device during the year.



### Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standard

Members of the Board of Commissioners Meridian Development Corporation, a component unit of the City of Meridian, Idaho Meridian, Idaho

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, and the major fund of Meridian Development Corporation (MDC), a component unit of the City of Meridian, Idaho as of and for the year ended September 30, 2014, and the related notes to the financial statements, which collectively comprise Meridian Development Corporation's basic financial statements, and have issued our report thereon dated November 25, 2014.

#### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Meridian Development Corporation's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Meridian Development Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of Meridian Development Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal controls over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal controls over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not yet been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Meridian Development Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Side Sailly LLP Boise, Idaho

November 25, 2014